



ANNUAL REPORT 2019-20

UNITED STATES
HOLOCAUST
MEMORIAL
MUSEUM

Dear Friends,

This annual report was finalized in a world that was unthinkable when the year began. Even though such a report typically looks back, this unprecedented moment calls for looking forward.

The Museum is now an all-digital, all-the-time enterprise, for how long we do not know. But that alone is not enough. This is a time for learning and growing.

Our digital education resources and virtual trainings and programs must serve our many diverse partners and audiences—teachers, faculty, students, leaders, and the general public. But, we have learned that in digital education, quantity is not quality, and that virtual education is much more complex than we imagined.

Demand for our online resources and teaching support has soared, and we are experimenting and reimagining our work for this new world. Our role has always been to help build and lead the fields of Holocaust scholarship and education as well as genocide prevention. Now these fields face challenges and opportunities as never before.

Thanks to your ongoing generosity, the Museum is well positioned to learn from this crisis and grow into an even stronger, more impactful institution, whose educational message is more urgent than ever.

Thank you,

Howard M. Lorber, *Chairman*

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The Museum is deeply grateful to our leading donors, whose cumulative gifts of \$1 million or more make our far-reaching impact possible.

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Family of William* and Sheila Konar	Linda and Schuyler Sylvers

*Deceased

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The **LEGACY OF LIGHT SOCIETY** gratefully recognizes individuals who have made a commitment to secure the Museum’s future through a bequest or other planned gift. All those who direct any type of planned gift or outright gift to the Museum’s endowment are recognized as **LEGACY OF LIGHT GUARDIANS** and are in boldface. The giving levels and listings below reflect only gifts made between January 1 and December 31, 2019. Individuals who have made any type of deferred gift are listed only with their consent.

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Gifts of \$15 million or more

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Gifts of \$10 million or more

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Gifts of \$5 million or more

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Devinki, Pack, and Kolkin Families
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The Museum is deeply grateful to the following donors for their generous support of The David and Fela Shapell Family Collections, Conservation and Research Center and their commitment to safeguarding truth for future generations.

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Estate of Irving Fine
Roselle B. Fine Charitable Lead Trust
Estate of Walter Fleishhacker
Carl L. Glassberg Trust
Estate of Samuel P. Goldstein
Garnet Gorin Living Trust
Estate of Bernard Gotfryd
Estate of Ruth E. Goverman
Estate of David I. Handeli
Carole Ruth Harris Revocable Trust
Estate of Anita Mae Hirsh
William Hollander Revocable Trust
Estate of Leland S. Huttner
Estate of Fleurette Katz
Estate of Dr. Bruno Keith
Hana Kovanic Revocable Trust
Estate of Ruth Kupperschlag
Estate of John Kurtz
Estate of Arthur D. Lane
Morris Leviloff Trust
Estate of Vera E. Loewy
Estate of Peter H. Lowenthal
Estate of Jacqueline Ludel
Estate of Vera P. Lychenheim
Simon and Frieda Makon Charitable Trusts
Roberta Mandel Revocable Trust
Estate of Claire R. Manne
Estate of Marcia Mark
Estate of Jill Marmorek
Henry E. Mayer Charitable Remainder Trust
Frieda Mednick Revocable Trust
Estate of Lucille Meidler
Estate of Hunter and Virginia Mermall
Mohr Family Trust
R&T Molho Decedent's Trust
Estate of Frances Neuman
Estate of Michael Nisonoff
Estate of Sonia Orbuch
Maria A. Palomino Trust
Estate of Gerald L. Phillips
Estate of Jan Pitcher
Morris Rabinowitz Revocable Trust
Estate of Ruth G. Rand
Estate of Helen Rauch
Estate of Irene M. Reiter
Estate of Graciela H. Robinson
Betty I. Rogan Trust
Hilde B. Schorr Administrative Trust
Estate of Eugene Schreiber
Mary Silan Seawright Trust
Estate of Naomi K. Shapiro
Estate of Ruth A. Shiff
Estate of Paul Silberman
Helen Simons Revocable Living Trust
Theodore and Sally Simpson Charitable Remainder Trust
Rita Spiegel Revocable Trust
Estate of Alex and Julia Stern
Estate of Hilary Sternberg
Estate of Kaleen Tiber
Estate of Grace J. Todrus
Thekla Todrus Trust
Florence Toledano Living Trust
Estate of Peter G. Wachtell
Estate of Rita E. Weissblatt
Martin F. Witkin Estate
Estate of Estelle Yelin
Estate of Lucy Young
Estate of Dorothy Ziman

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Jewish Community Foundation of San Diego
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STATEMENT OF ACTIVITIES For the year ended September 30, 2019

	PRIVATE FUNDS	FEDERAL FUNDS	TOTAL
SUPPORT AND REVENUE			
Federal appropriation revenue	—	\$ 52,647,145	\$ 52,647,145
Contributions	\$ 71,246,908	—	71,246,908
Membership revenue	11,897,637	—	11,897,637
Stein Museum shop	2,136,870	—	2,136,870
Investment income, net	6,192,808	—	6,192,808
Contributed services	227,187	—	227,187
Imputed financing source	—	1,406,268	1,406,268
Other	472,666	—	472,666
Net assets released from restrictions	—	—	—
Total support and revenue	\$ 92,174,076	\$ 54,053,413	\$ 146,227,489
EXPENSES			
PROGRAM SERVICES			
Museum operations	\$ 6,227,273	\$ 25,330,009	\$ 31,557,282
Mandel Center for Advanced Holocaust Studies	7,049,027	4,031,832	11,080,859
Levine Institute for Holocaust Education	11,881,948	5,178,071	17,060,019
National Institute for Holocaust Documentation	6,032,755	8,269,553	14,302,308
Simon-Skjodt Center for Prevention of Genocide	3,103,457	349,727	3,453,184
Education and outreach	7,552,057	1,537,711	9,089,768
Stein Museum Shop	2,100,065	349,727	2,449,792
Other outreach programs	3,593,957	2,067,475	5,661,432
Total program services	\$ 47,540,539	\$ 47,114,105	\$ 94,654,644
SUPPORTING SERVICES			
Management and general	\$ 8,883,942	7,192,003	\$ 16,075,945
Membership development	5,760,044	218,094	5,978,138
Fundraising	11,627,887	715,624	12,343,511
Total supporting services	\$ 26,271,873	\$ 8,125,721	\$ 34,397,594
Total expenses	\$ 73,812,412	\$ 55,239,826	\$ 129,052,238
Non-operating activity			
Change in value of interest rate swap	(1,133,659)	—	(1,133,659)
Change in net assets	\$ 17,228,005	\$ (1,186,413)	\$ 16,041,592
Net assets (beginning of year)	\$ 598,744,480	\$ 16,344,449	\$ 615,088,929
Net assets (end of year)	\$ 615,972,485	\$ 15,158,036	\$ 631,130,521

STATEMENT OF FINANCIAL POSITION As of September 30, 2019

	PRIVATE FUNDS	FEDERAL FUNDS	TOTAL
ASSETS			
Cash and fund balance with Treasury	\$ 9,613,596	\$ 35,457,634	\$ 45,071,230
Short-term investments	13,633	—	13,633
Contributions receivable, net	64,810,763	—	64,810,763
Other assets	1,689,411	209,490	1,898,901
Long-term investments	502,486,872	—	502,486,872
Property and equipment, net	93,878,735	16,389,374	110,268,109
Interest rate swap	—	—	—
Collections	—	—	—
Total assets	\$ 672,493,010	\$ 52,056,498	\$ \$724,549,508
LIABILITIES			
Accounts payable and accrued expenses	\$ 7,644,336	\$ 4,050,463	\$ 11,694,799
Charitable gift annuity liability	13,244,281	—	13,244,281
Unexpended appropriations	—	32,847,999	32,847,999
Interest rate swap	486,692	—	486,692
Term loan	35,145,216	—	35,145,216
Total liabilities	\$ 56,520,525	\$ 36,898,462	\$ 93,418,987
NET ASSETS			
Without donor restrictions	\$ 158,749,733	15,158,036	\$ 173,907,769
With donor restrictions	457,222,752	—	457,222,752
Total net assets	\$ 615,972,485	\$ 15,158,036	\$ 631,130,521
Total liabilities and net assets	\$ 672,493,010	\$ 52,056,498	\$ 724,549,508

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